FAMILY FIRST



VOLUME 21 | ISSUE 4 4TH QUARTER 2021



NICK'S NOTE



TIME FOR REFLECTION

When it comes to year end, I always reflect back on the year and consider what we planned to do and if we accomplished our goals. As an organization, I feel we made great strides in 2021. Entering into a new year, my concern is "how do we achieve our goals and end up with that same success for the coming year(s)?"

MY PERSPECTIVE

Growing up and watching the company from the outside, I was always amazed at what a group of people could accomplish together. The Superior workforce appeared seamless and always moved in the same direction, without force but naturally.

I was amazed that an office and field could blend and support each other as necessary to build incredible things. From my uninformed perspective, it seemed nothing short of a miracle that all of these professionals could work together with simple two-way radios; yet, everyone was working in balance with each other. It wasn't until recently that it dawned on me how all of this is possible.

That revelation was when I uncovered the common bond amongst us all: **OUR MOTIVATION AND DRIVE**.

We all have morals that encourage sincerity and honesty. We all have similar motivation based on betterment – personally and professionally. As a result, we all want to advance ourselves and know we can do so by advancing our organization.

CULTURE

Culture is a hard thing to define and most attempts sound disconnected and can come off as very cliche. I think we have created something that is different, it's unwritten but its tangible. It's known more than explained and it's the glue that keeps this company together.

I can say in 2021 I am more proud than ever of what we ALL have accomplished. Where companies struggled, we worked and persevered. Where some companies' empty "culture" collapsed, ours solidified. We are on the other side of the biggest social and economic disruption of our generation and we are better, stronger, and more capable.

The reason we could accomplish all of this? We all kept our course. The same way the company has excelled for nearly a century. We are all pushing together and there is nothing that can stop the force of the Superior Family!

Merry Christmas, Happy Holidays, and Happy New Years to all!



EMPLOYEE ENGAGEMENT

PROMOTIONS

One of the founding principles of Superior Construction was creating opportunity. That opportunity is for both the company and our employees. The following six individuals represent that hard work is recognized and their dedication rewarded.



Chief Operating Officer



President, Southeast



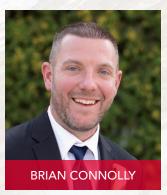
VP, Southeast Operations



VP, Midwest Operations



Division Manager, Great Lakes Heavy Civil



Corporate Equipment Manager





AWARDS

David Nardon and Cricket Robertson are both on the Design-Build Institute of America Florida Region board of directors, and both received individual awards at the region's annual conference. David was honored with the *Fostering Collaboration Award* recognizing his contributions to increasing owner participation within the transportation sector. Cricket received the *Rising Star Award* thanking her for her efforts in elevating the DBIA Florida Region brand through marketing and communications. We are proud of their hard work and dedication to not only Superior, but also representing us well in the industry.

VETERANS

Superior is proud to have many US military veterans as a part of our team. We're honoring each of them and their families. Thank you to each and every one of you for your service.

Aaron Ferguson • Adam Birchfield • Alton Chamberlain
Brad Reschke • Bryant Beauford • Carl Washington, Chris Luke
Cleve Buie • Daniel Monroe • Daurys Cabrera • Eric Chaney
Ethan Schwan • Franklin Quintanilla • Gregory Bollich • Hilton Mullis
James Cochran • Jace Johnson • Jake America • James Teel
Jeff Loesche • Jeremiah Clar • Jinoh Park • Joseph Gause
Kevin Lordon • Lemar Clemons • Marc Jacobs • Martin Huerta
Mike Iacovetti • Paul Armstrong • Robert Tiller • Rodney Ball
Rodney Teel • Royce Grant • Steve Bechtol • Tim Clay

FAMILY FEATURES

As a fourth generation family-owned and operated company, family is a core value at Superior Construction. Our family culture has resulted in more than 20 families having multiple generations working for us. And some of those families have – or are currently – served us in both business units.

MEET THE CARLSON FAMILY

GENERATIONS of employees

17

BABIES born while working at Superior 1

BUSINESS UNIT

Location? year – present 5

UNIONS REPRESENTED

Laborers (1) Carpenters (4)

CURRENT EMPLOYEES

Rory Jeff, son of Bill PREVIOUS EMPLOYEES

Rick, son of Bill

Michelle, daughter of Bill & married to **Steve** Michaels (Corporate Treasurer)

Dottie, wife of Bill **Bill**, 2nd generation

Harold, 2nd generation

Knute, 1st generation

66

"I worked with Tom Largura when he was a carpenter apprentice. So I treated him like a typical apprentice and gave him a hard time. I worked him hard until he climbed up the ladder and one day he spoke to Elio Largura. I called him out and ask him if he knew who he was talking to. He responded with yes, that's my dad." – Bill Carlson

66

"The whole time Bill was working with some apprentice named "Tom" and never knew it was the owner's son! Tom never let Bill forget about that the rest of his Bill's career when he became Bill's boss."

FUN FACT

2nd generation Harry served in the US Air Force, came home and built houses with 1st generation, then came to work for Superior.

Next Quarter:

MEET THE
CARPENTER FAMILY

SAFETY SPOTLIGHT

STATISTICS (as of October 31, 2021)

SOUTHEAST

Total Manhours Worked: 1,560,886

TRIR: LTRI: DART: 2.31 .026 1.28

MIDWEST

Total Manhours Worked: 560,170

TRIR: LTRI: DART: 1.07 0.00 1.07

COMPANY

Total Manhours Worked: 2,121,057

TRIR: LTRI: DART: 1.98 .019 1.23

HOLIDAY SAFETY TIPS

It's a challenge to stay focused at work during this time of year. This is when it is especially important to take time for safety. When you find yourself working hard and your thoughts start to run wild with all the plans and activities of the holidays, you have to **STOP**, take the time to look around, and come back to the present moment. Look for a hazard in the middle of your activity. Are you standing on the top step of a ladder? Are you in an awkward position or about to trip on something lying on the floor? Hazards do not go away. Only our awareness of the hazards gets dim. And when we ignore hazards, our records show that we get injured. In fact, every year, injuries increase twice as much during the holiday period. Why? Because we lose focus.

Holiday injuries put extra stress on everyone. Imagine yourself sitting around the dinner table with your leg in a cast because you fell off a ladder or tripped over something. Unfortunately, these stories are more common than we admit. Injuries around the holidays seem to magnify how many people are affected by an injury to one person. How many people count on you each day to come home safely? If you add them all up, you might be surprised.

The holidays can be dangerous if you don't follow safe practices, so before you start to "deck the halls" this year, do these simple things at home:

- Check the insulation on electric cords and inspect for any other damage before using them.
- Make sure your tree lights are approved look for the "Underwriters Laboratory" tag.
- Never place electrical cords under rugs and don't overload circuits, match the plug to the outlet.
- Use a fireplace screen and NEVER burn a Christmas tree in the fireplace. Keep candles away from the tree.
- Use electric cords approved for outdoor use for your outdoor display.
- If you use an extension ladder, be sure to set it up to a 4:1 ratio and that it extends 3 feet above the roof.
 Ladder safety is as important at home as it is at work.
- Designate a non-drinking driver before you go to that holiday party. If you are the designated driver, be extra alert for drunk drivers on the road.
- Check your heating unit and hot water heater for defects.
 Remember the silent killer: carbon monoxide. Remove any combustibles from the furnace area.
- Check your smoke and carbon monoxide detectors.
 Do they have fresh batteries?
- Store flammable liquids away from heat and electricity and out of the reach of children.

Remember these precautions and have a fun, safe holiday at home and at work!

PROJECT PROGRESS



I-10 WIDENING FROM I-295 TO I-95 DESIGN-BUILD

LOCATION: Jacksonville, FL

PROJECTTEAM: Alek Albach, David Blair, Ethan Schwan, Brodgen Duffy, Chris Smith, James McMillan, Miguel Martinez, Dan White, Brian Ridenhour, Jacob Lawrence, Mark Walker, Travis Browning, Jim Avery, Lexie Modawell

OWNER: Florida Department of Transportation

DELIVERY METHOD: Design-Build

DESIGNER: WGI

SCHEDULE: anticipated completion March 2024

CONTRACT VALUE: \$177.8M

BY THE NUMBERS

6 miles (project length)

11 bridge locations / 19 widenings

19 MOT phases

130,476 CY excavation

87,718 CY embankment

44,800 TN asphalt

121,306 SY concrete pavement

26,703 LF barrier walls

9,752 LF storm drain pipe

170 storm drain structures

26,386 LF piling

8,391 CY structural concrete

3.4M lb reinforcing steel

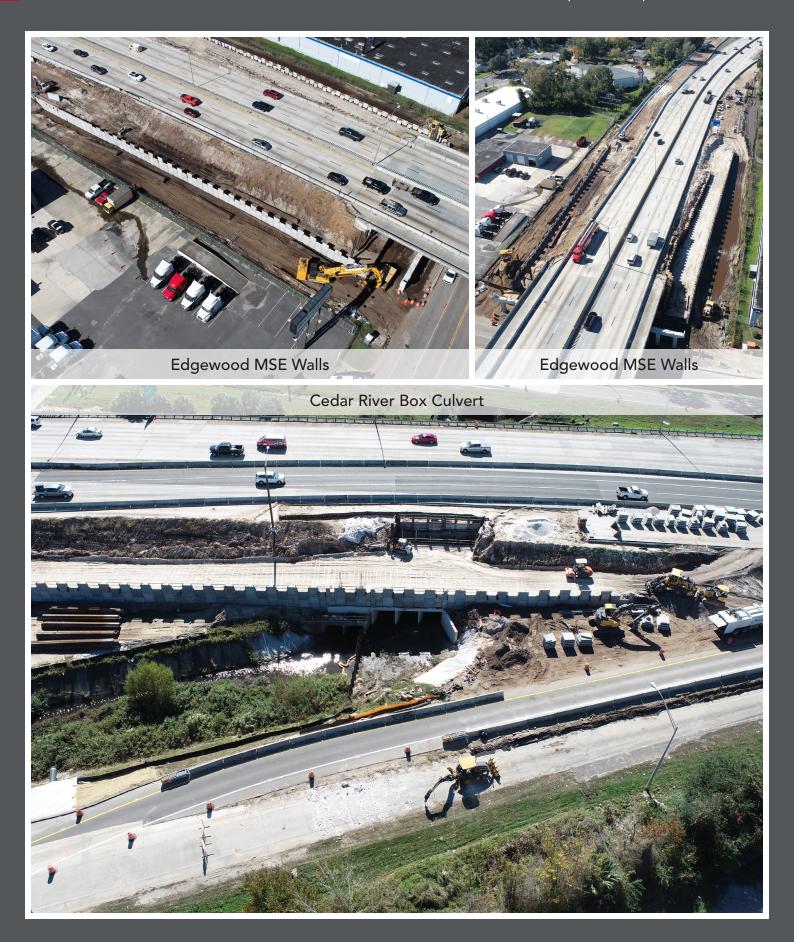
9,128 LF girders

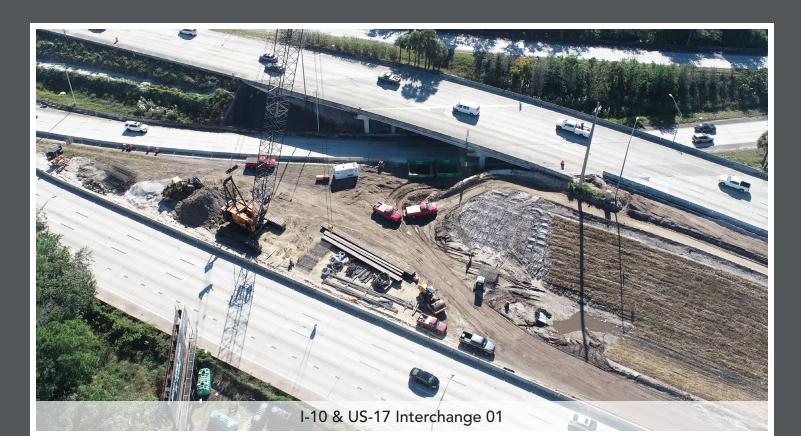
SCOPE OF WORK

- Widen I-10 from 6 to 10 lanes
- Project located in extremely tight site constraints
- Replace major box culvert under I-10
- Construct pedestrian underpass
- Place pavement for additional 6 miles
- Construct sound barriers
- Bridge over CSX tracks
- Concrete pavement: Using our mobile concrete batch plant

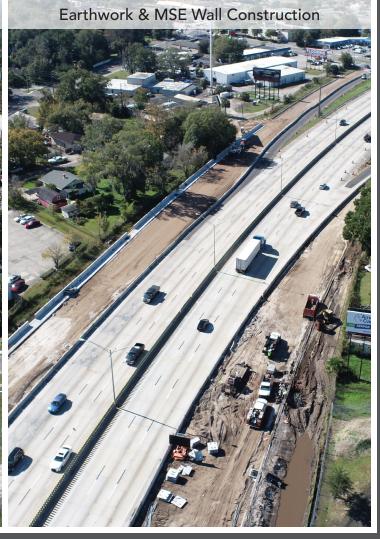


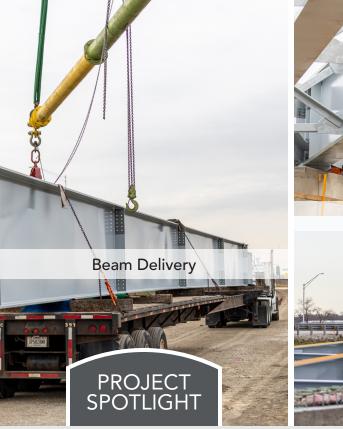
I-10 WIDENING FROM I-295 TO I-95 DESIGN-BUILD (continued)





I-10 over Ellis Rd







CHICAGO O'HARE PROJECTS

- Western Access Tollway (I-490) Advanced Earthwork, Drainage and Retaining Wall Construction (subcontractor to Curran Contracting)
- Bridge Construction O'Hare to Westbound Illinois Route 390 Ramp at I-490 and Illinois Route 390 Interchange

LOCATION: Chicago, IL

PROJECT TEAM: Larry Staal, Joe Pfaff, Fabian Herrera, Ryan Boyle, Martin Huerta

OWNER: Illinois State Toll Highway Authority

DELIVERY METHOD: Design-Bid-Build

SCHEDULE: estimated completion Summer 2022

CONTRACT VALUE: \$20M

BY THE NUMBERS

23,000 LF H-pile

7,100 FT pre-coring for pile driving

135,600 SF MSE wall

300 CY mass concrete structures

600 CY superstructure concrete











N SUNLAKE BLVD PHASE 1 SEGMENTS 2 & 3

LOCATION: Tampa, FL

PROJECT TEAM: Matt Stuart, Victor Retana, Angel Figerora, Daniel Puyo, Devon Cherkes, Johnny Carpenter, Jeff Loesche, Dan Palumbo, Ernie Christman, Kayla Conrad, Henrey Sowers, Todd Hernly

OWNER: Len Angeline (developer)

DELIVERY METHOD: Design-Bid-Build

SCHEDULE: estimated completion Nov. 2022

CONTRACT VALUE: \$39M





Concrete Pile



SUPERIOR SERVICE



MISSION, VISION, & CORE VALUES

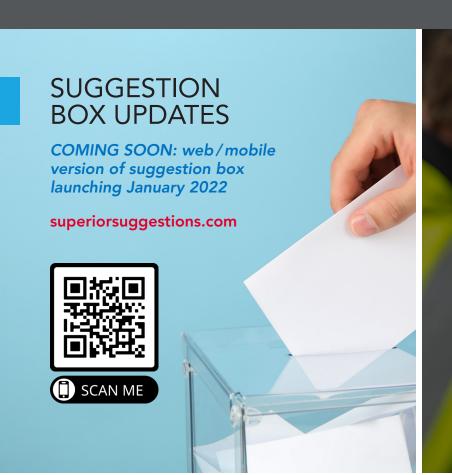
You may have heard some talk about us developing our mission statement, vision statement, and core values.

- A MISSION STATEMENT focuses on where we are today and what we do.
- A VISION STATEMENT focuses on what we ultimately want to become.
- And CORE VALUES are our fundamental guiding principles that dictate how we do business.

These are important foundational aspects of our business because it defines who we are and why we exist. They also give us focus as we continue to grow in our markets and attract new talent. Finally, they provide purpose for each of our employees as you continue to work for Superior.

We are excited to roll these out in the new year. Watch for more details.

HR HIGHLIGHTS



SUPERIOR WORKFORCE DEVELOPMENT

First training in October: SUPERVISORY TRAINING

- 8 attendees: wide range of supervisors across NEFL
- Completed 6 of 10 sessions
- Classes consist of reading, discussions, and group activities



Congratulations to our growing families!

SUPERIOR BABIES BORN IN 2021:

BABIES GRANDBABIES



CHARITABLE CONTRIBUTIONS









THANKSGIVING FOOD DRIVES

- Jacksonville: Daniel Kids
- Tampa: The Salvation Army
- Central Florida: United Way
- Portage: Hilltop Neighborhood House
- Indianapolis: Gleaners Food Bank





DONATION & TREE DECORATING CONTEST











WIN WIN & COMPANY STORE

SUPERIOR WINS (as of December 22, 2021)





























